# S the audience agency

# Who will our audiences be? Anne Torreggiani, CEO



What your data is telling us: audiences now?What the trends say?How is society changing?Winners and losers?



## The Audience Agency: co-operative, give-and-gain model



Free to all, pooling market intelligence to find out

- who comes
- who doesn't
- who might

To you, to the sector







# **THANK YOU!**

- 210 venues sharing ticketing data
- 300 using a standard survey
- 100,000,000 ticket threshold
- 10.6 million households (/23 million)

#### Audience Finder: "big data" patterns emerging



#### What if... we could predict what sort of an audience we might get for a show?

we could predict best approach to reaching non-attenders?



- What % of all English households attend theatre\*?
  40% (est)
- What % at least two a year?
  15% (est)
- What do audiences think of theatre?
  Lowest "recommend score"
- What are they like?...

\* Source: Audience Finder, Taking Part



Commuterlanc Culturebuffs



Not everyone is the same, we don't all want the same things

Trips & Treats

A population segmentation = 10 distinct profiles, linked to household and postcode.

Helps us understand spectrum of audiences, plan to meet needs, and find new ones.



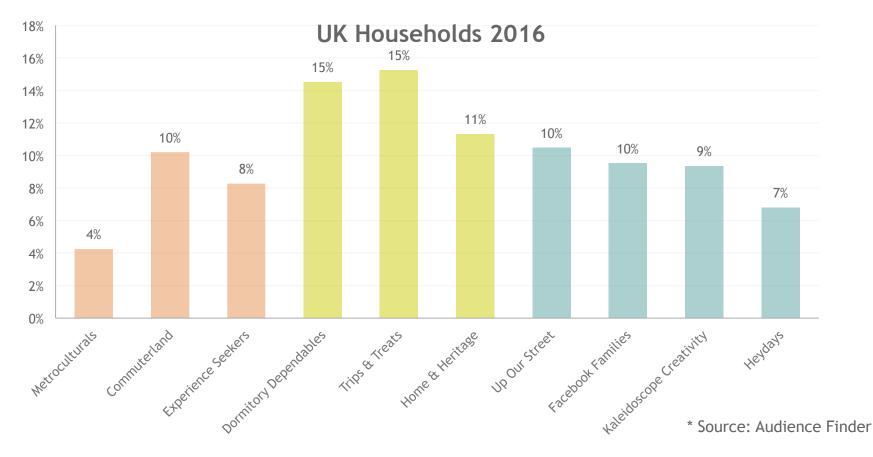


# Four Less Engaged Groups

- 37% population, 10% of audiences
- Do engage, but low proportions
- Lack of interest AND resources



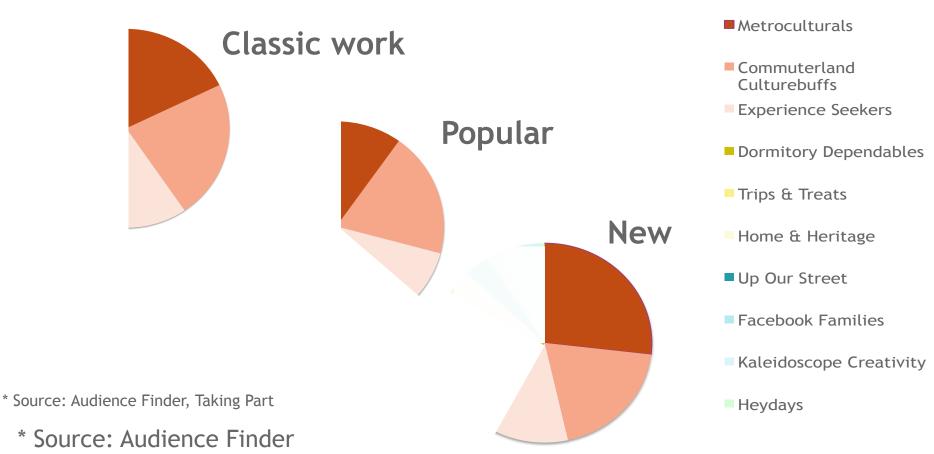
### **Theatre-goers v population**



- What % "highly engaged" theatre audiences?
  54%
- Largest age-group among theatre audiences
  65-74 (average age 52)
- Most significant marker of engagement?
  Education
- How far do profiles for different types of work?

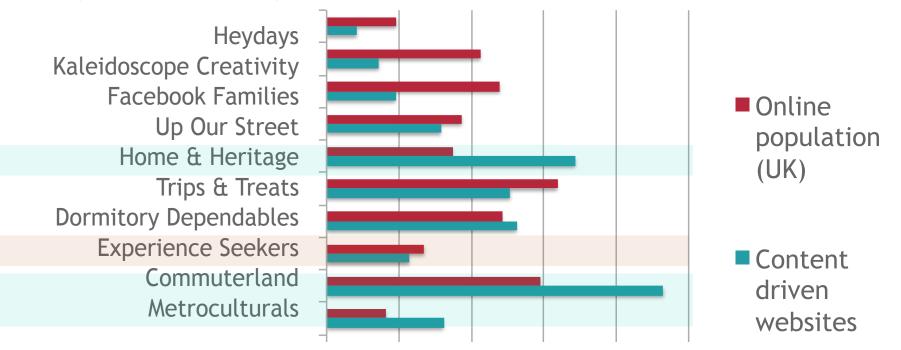
\* Source: Audience Finder, Taking Part

#### How different are audiences for different work?



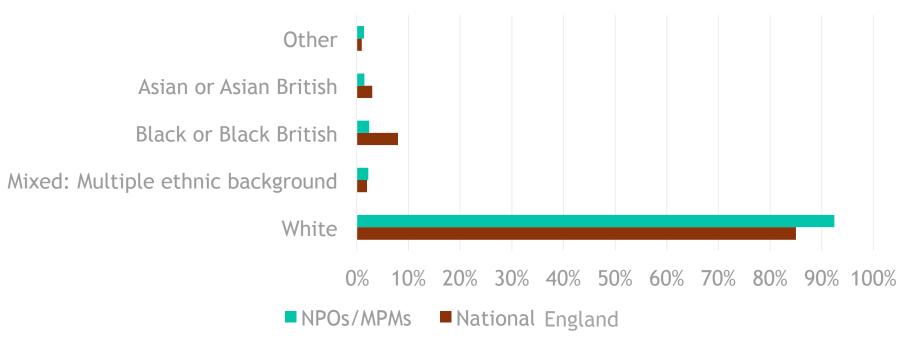
# Use online theatre content (mash-up)

Core audiences, also older audiences further away from venues, not doing well with younger audiences



\* Source: Hitwise we analysis tool, for The Audience Agency

#### How ethnically diverse? All ACE NPOs lower for theatre, a slight downward trend



\* Source: Audience Finder, National Survey

#### What we do and how we do it?

Can what we do and how we do it develop a more diverse audience?

- Catchment area: 75% of audience is distributed
- How far does catchment determine audiences?
- Average penetration index:
- High: 164 Medium: 107 Low: 49
- But there are significant variations...

#### High: 100 Medium: 109 Low: 84



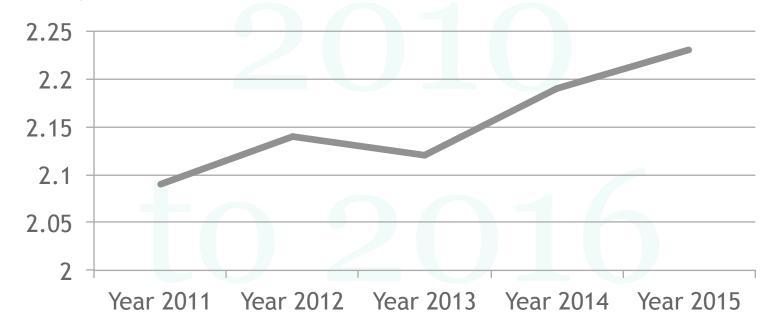
- Trends to date
- Not much change
- How are audience profiles changing?
- Are theatre audiences growing or shrinking?

#### **Changes in profile over 5 years** Slight rise in higher engaged groups: Reflects increases in frequency?



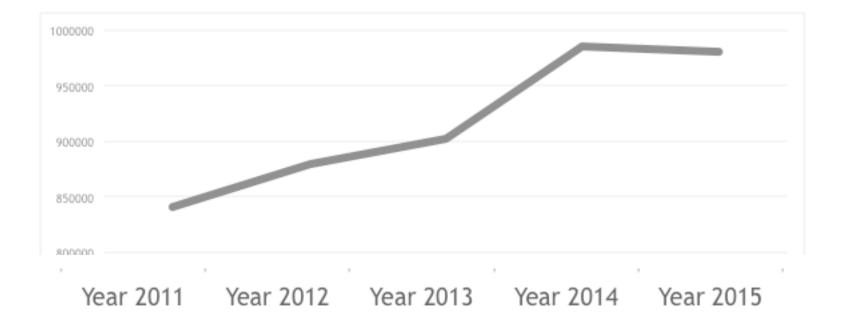
\* Source: Audience Finder, The Audience Agency

Changes in frequency of visits? Overall improvement of retention levels? Catalyst? Use of data/ US model?



\* Source: Audience Finder, The Audience Agency

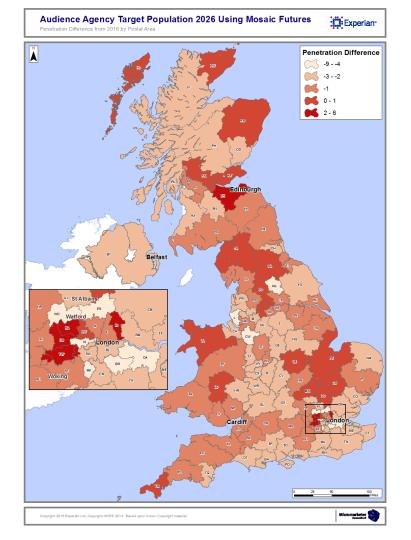
#### **Increase in households attending?** Overall audience numbers increasing



\* Source: Audience Finder, The Audience Agency



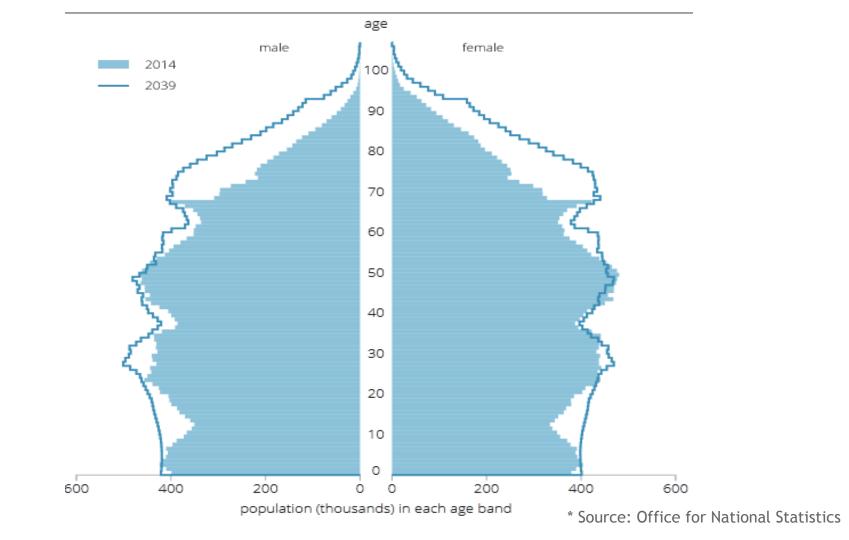
- Population modelling
- If profiles stay the same, average age of theatre audiences will increase considerably
- 3 top theatre-going groups set to age more than the population
- Younger "Experience seekers" prefer other artforms





- On current profiles..
- Red areas where
  potential audience are
  growing...

\* Source: Mosaic Futures from Experian



- More households attending
- Better retention, revenue generation
- Gradual change in profile to...
- More "highly engaged" groups?
- Older audiences
- Less culturally diverse
- Online deepens the core audience relationship

- Ageing population
- Growing poverty gap, but many more "haves"
- Higher levels of education
- Unequal society: poverty gap
- Increasingly liberal (UK)
- Diverse identities
- Influence of Millennials and Gen Z

- In their 40s in 2026
  Show up to
- "Most over-researched generation in history"
- Civically, community minded
- Highly educated
- Liberal and progressive
- Adventurous, immersive
- = Experience-Seekers

# Generation

- In their 20s in 2026
- Super-visual
- "Tech innate"
- Need a cause
- Hard-working realists
- Makers not consumers
- Born collaborators



People - of all ages and in all markets - are constructing their own identities more freely than ever.

- Trendwatching.com

Traditional demographics are "almost useless"...

"Because, here's a shocker for you, there are actually 19-year-old guys who watch Dance Moms, and there are 73-year-old women who are watching Breaking Bad and Avengers."

- Todd Yellin, Netflix

#### Impact of social change?

By 2026, may be in decline without knowing it!

- Strong but ageing audiences
- Younger generations: higher levels of haves & education BUT not engaged?
- Harder to anticipate tastes
- Content is free
- Passive forms have little traction
- Benefits: congregational, authentic, immersive, creative/expressive opportunity, community

#### Winners will...

- Be audience-focused: adapt anything
- Assume nothing: be in dialogue + use data
- Offer everything: variety of channels and experience
- Be committed
- Belong: take an active lead in their community
- Be distinctive, opinionated
- Create immersive experiences: with you not for you
- Invest now

#### Increasingly irrelevant? We can develop diversity of audiences

RSC: Twitter Reach of 56 billion Shakespeare's anniversary week-end

A Midsummer Nights Dream: A Play for the Nation February\_2016 Chu Omambala as Oberon Ayesha Dharker as Titania 2016 Photo by Topher McGrillis c RSC 184632[1] theaudienceagency.org audiencefinder.org audiencefinder@theaudienceagency.org

# Thank you