Beyond the Pandemic

A snapshot of ticketed audiences in challenging times

Oliver Mantell, Director of Evidence & Insight May 2023





Metrics

Scale of organisation

Location

Audience profile

Programming

Lead time

Transaction value

Background trends

Variability

Behaviour and attitudes



About the Analysis

Average of 2017, 2018 & 2019 compared to 2022

based on a 'consistent cohort' overall, and for each art form

Category	Orgs	Tickets	% Art Form
Overall	193	30.2M	n/a

- Like-for-like comparison
- Focus on where art form is significant
- Avoid art form coding 'hiding' recent sales

Art forms cover c. 11% of total benchmark, or 25% of coded

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2022 tickets compared to average of 2017/19, by month



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Changes by day/time

Matinee	Performances	Tickets	Tickets per Perf.
Weekday	23%	-6%	-24%
Weekend	21%	-6%	-18%

Evening	Performances	Tickets	Tick	ets per Perf.
Weekday	-5%	, 0	-11%	-7%
Weekend	-2%	, 0	-12%	-10%

Matinee = start 12.00 - 14.30

Evening = start 18.00 - 20.30

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Tickets:

-12%

Income:

-2%

Bookers:

-3%

Bookings:

-11%

Perfs:

+5%

Income/

tickets:

+11%

£21.82 - £24.32

avg price paid

Tickets/ perf:

-16%

143 - 121 avg audience size

Bookings booker:

-8%

Once every 172 - 185 days

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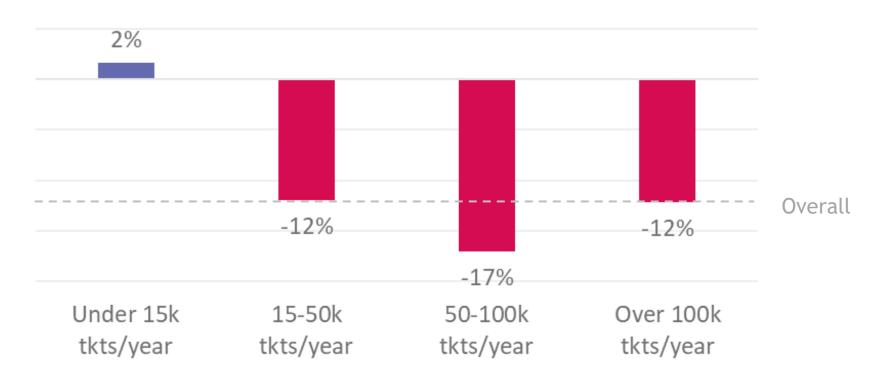
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2022 % change in tickets compared to 2017-19 by venue size



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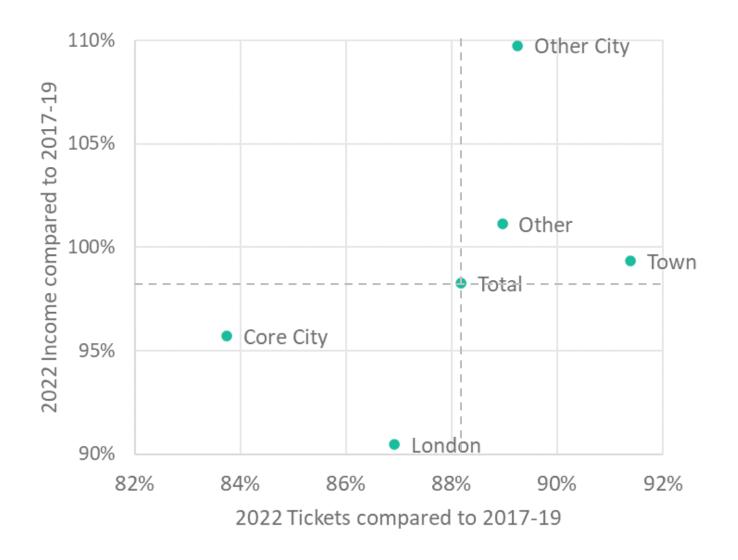
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London venues: variation

Change	Tickets	Income
Nationals	-16%	-11%
Other London	-25%	-19%
BUT		
Londoners	-11%	-9%

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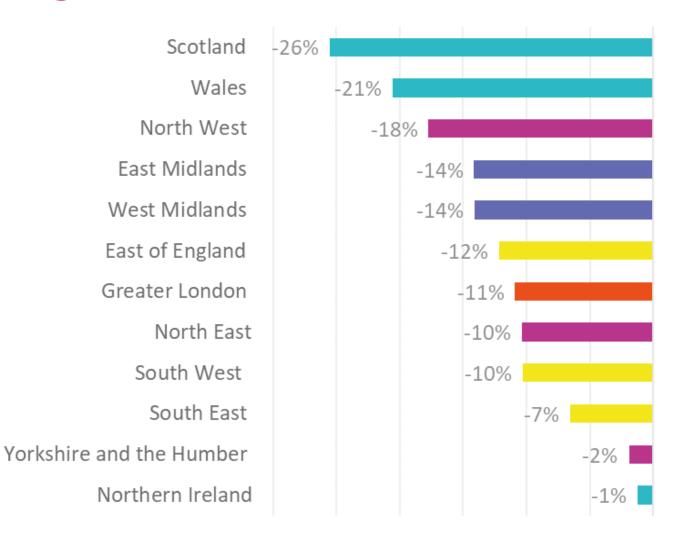
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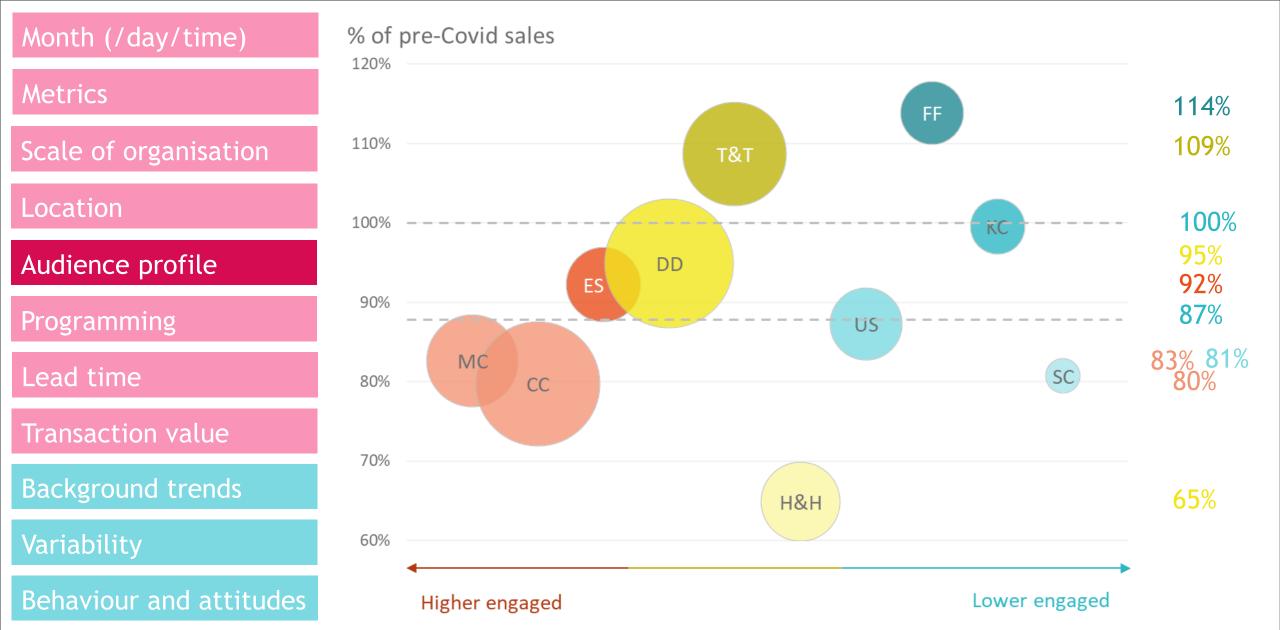
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Regions: variation





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Commuterland Culturebuffs Differences

39%

39%

of the drop in ticket sales from this one segment

(33% from Home & Heritage)

of change in venue income explained by % change in this one segment

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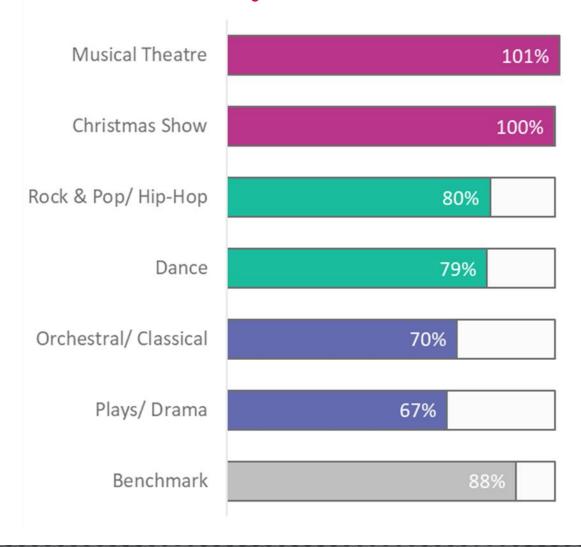
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Tickets by Art Form



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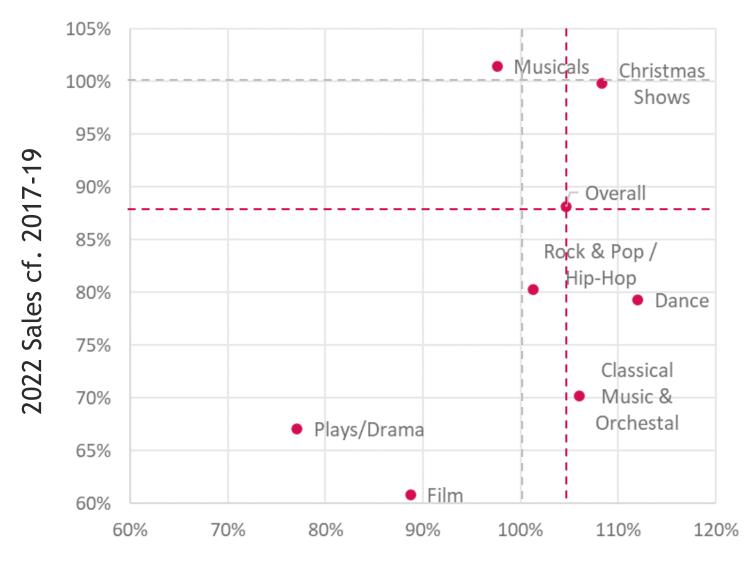
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2022 Performances cf. 2017-19

Month (/day/time)	
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Transaction value	Pla

	M	CC	ES	DD	T&T	Н&Н	UoS	FF	KC	SC
Musical Theatre	-20%	-13%	3%	10%	29%	-23%	4%	42%	13%	5%
Christmas Show	-5%	4%	6%	18%	31%	-20%	0%	31%	5%	-4%
Rock & Pop/Hip-Hop	-2%	-18%	-16%	-15%	-8%	-25%	-19%	-8%	-17%	-23%
Dance	-15%	-16%	3%	7%	37%	-30%	1%	34%	-5%	5%
Orchestral/Classical	-1%	-29%	0%	-22%	-17%	-44%	-31%	-14%	11%	-33%
Plays/Drama	-23%	-33%	-15%	-23%	-13%	-43%	-29%	-11%	-3%	-29%
Benchmark	-7%	-10%	0%	0%	11%	-23%	-7%	13%	3%	-10%

Month (/day/time)		М	СС	ES	DD	T&T	н&н	UoS	FF	КС	SC
Metrics		IVI	CC	E3		Ιαι	пап	003	- 17	, KC	30
	Musical Theatre	-20%	-13%	114	10%	29%	-23%	4%	42%	13%	5%
Scale of organisation	Christmas Show	-5%	4%	6%	18%	31%	-20%	0%	31%	5%	
Location		370		070			2070		3170		
Audience profile	Rock & Pop/Hip-Hop		-18%	-16%	-15%	-8%	-25%	-19%	-8%	-17%	-23%
	Dance	-15%	-16%	27/2	7%	37%	-30%	1%	34%	-5%	
Programming	Orchestral/Classical	-1%	-29%	0%	-22%	-17%	-44%	-31%	-14%	11%	-33%
Lead time	Dlava/Duama	220/	220/	450/	220/	420/	420/	200/	440/		200/
Transaction value	Plays/Drama	-23%	-33%	-15%	-23%	-13%	-43%	-29%	-11%		-29%
Background trends	Benchmark	-7%	-10%	0%	0%	11%	-23%	-7%	13%		-10%
Variability											
Behaviour and attitudes											

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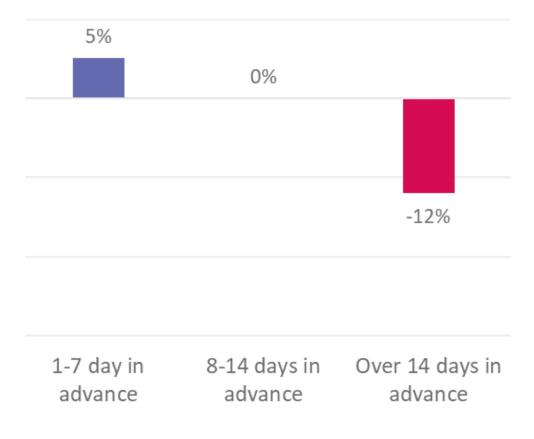
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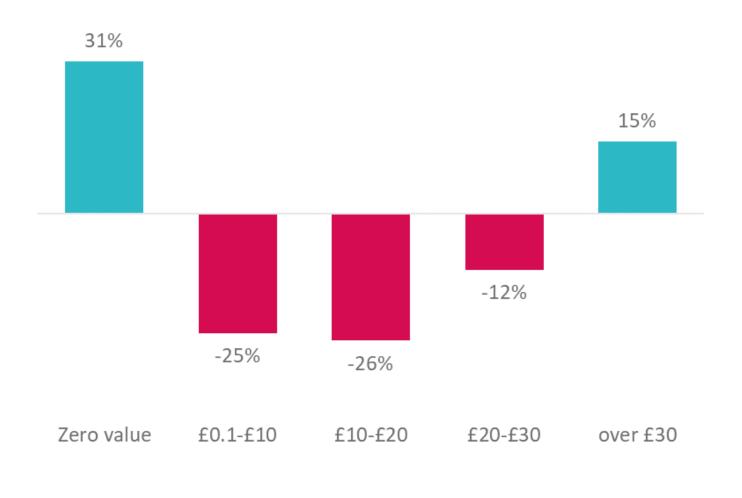
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Bookings by ticket yield



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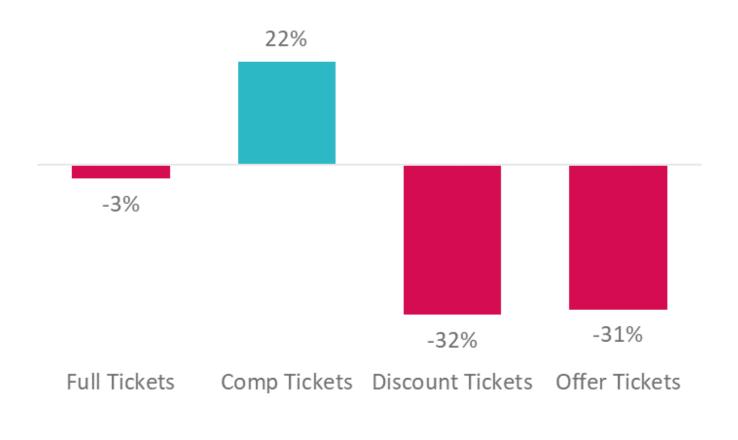
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Bookings by ticket type



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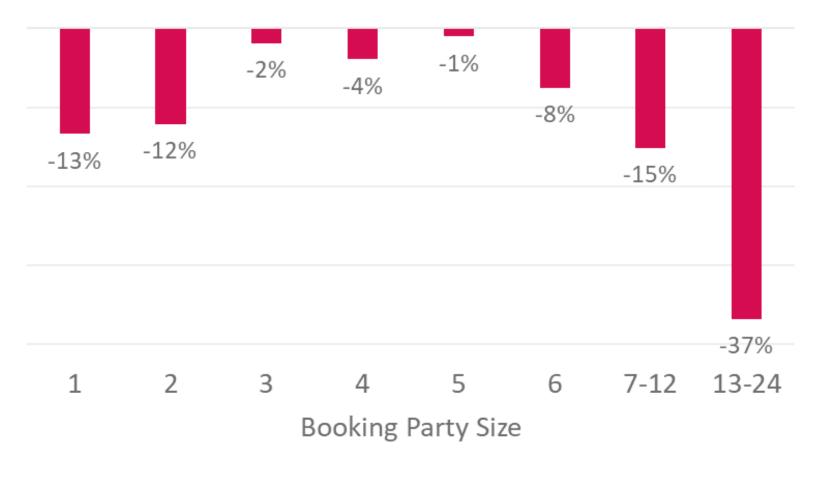
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Bookings by Party Size



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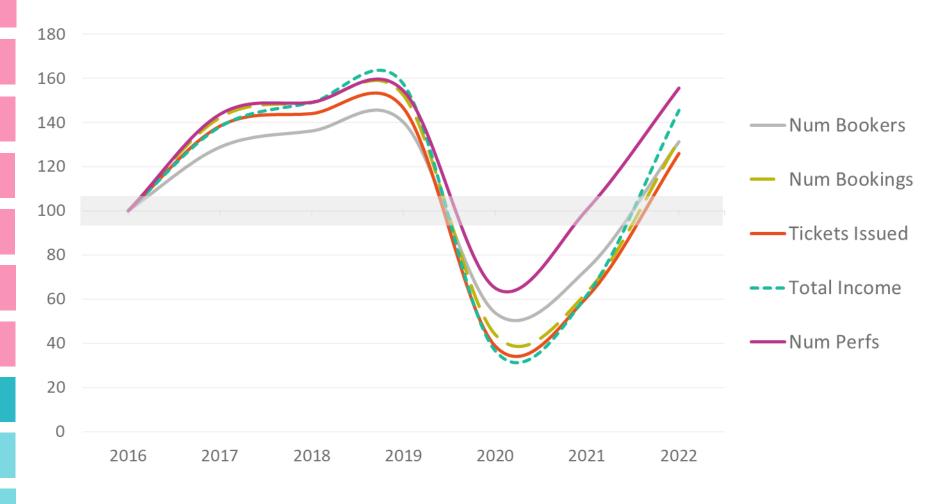
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Change in booking metrics



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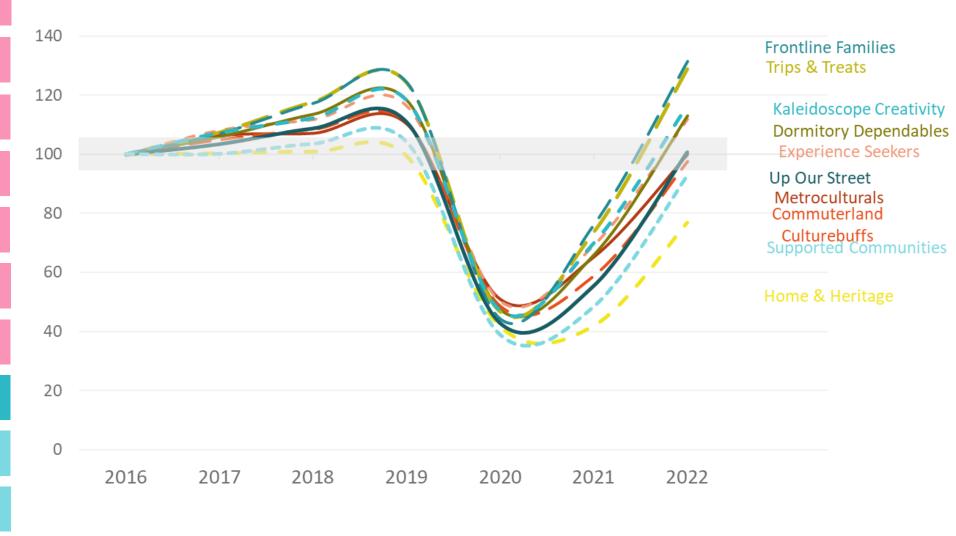
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Change in Audience Spectrum types



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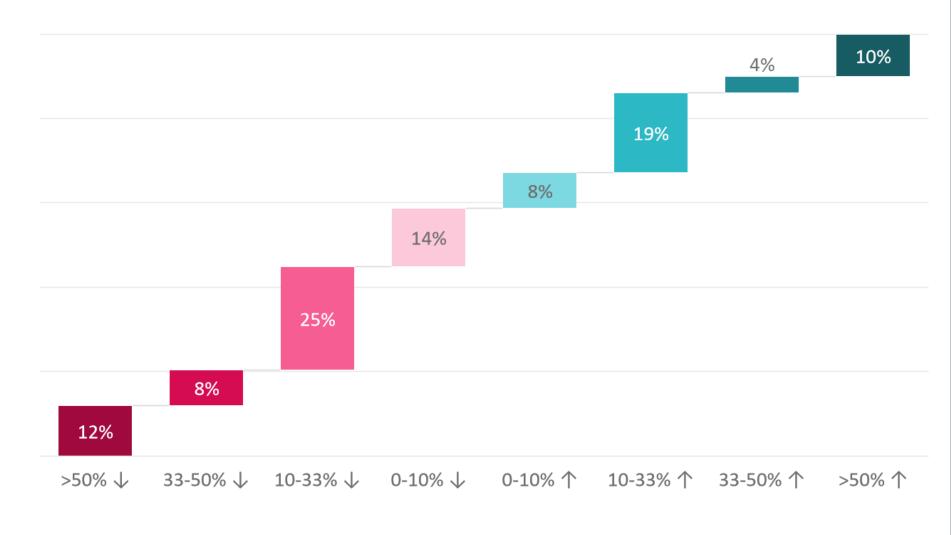
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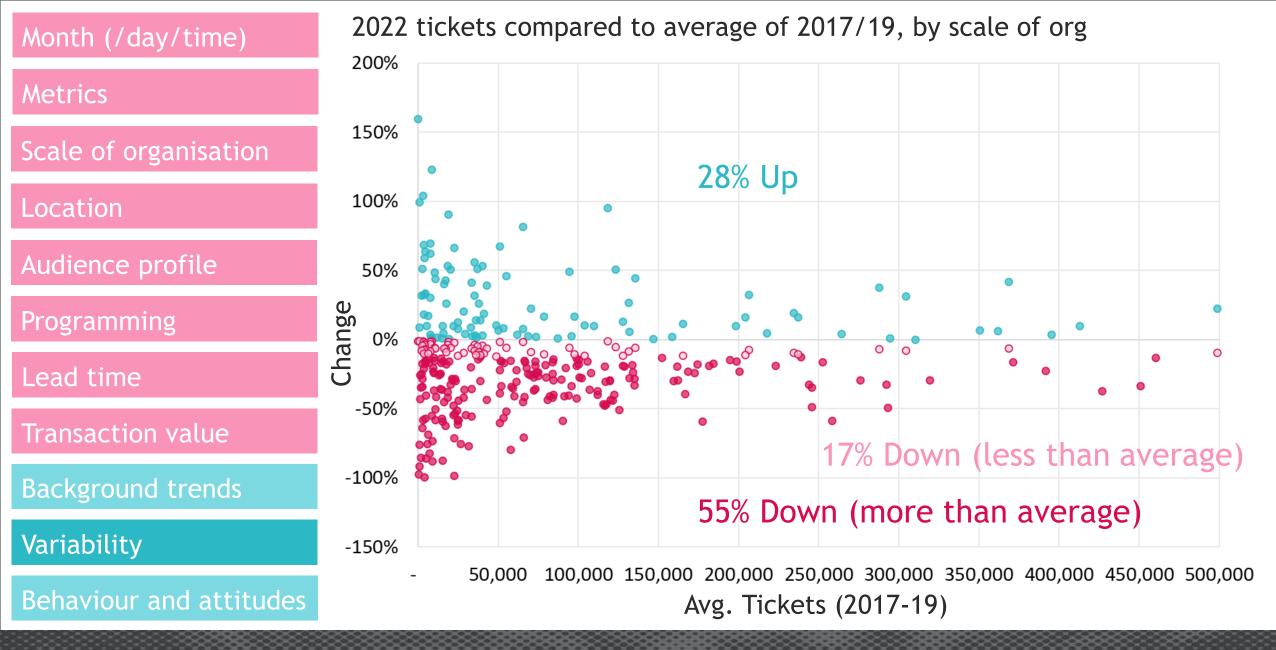
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Put off by Covid:

24%

esp. age 65+ (30%), disabled (34%), highest educated (32%)

Booking Later:

40%

esp. age 25-44 (49%), families (48%), high Covid worries (52%)

Put off by Cost of Living: 61%

esp. families (68%), age 25-44 (68%), unemployed (72%)

Attending More / Less:

12% / 37%

More: esp. London (20%), 16-24 (22%), families (17%)
Less: esp. age 45-64 (41%), currently worse off (50%)

the audience agency

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Reason for Attending Less (selected)

There's less I want to see or do
I have fewer people to go with
I got out of the habit

13%
22%

I can't afford it anymore, or want to save 56% money

I have new/greater caring 10%

responsibilities

I don't have time/energy 25%

It's harder to get to the venues 15%

I'm trying to avoid falling ill 18%

My physical health is worse than it was 17%

My mental health is worse than it was 14%

Other reason 5%

None of the above/No particular reason 5%

Month (/day/time)	Jan-Feb, Nov; evenings	Apr, Jul-Aug, Dec; matinees				
Metrics	Tickets / Bookings	Income / Bookers				
Scale of organisation	50-100k tickets	<15k tickets				
Location	Metropolitan / Core cities	Smaller cities / Towns / Other				
Audience profile	H&H, CC (older, traditional, rural)	T&T, FF, DD, ES (younger, families				
Programming	Plays/drama, Classical music	Christmas, Musicals				
Lead time	On the day, 14+ days	1-7 days				
Transaction value	7+ tickets	3-6 tickets				
Background trends	Plays/drama falling	Family groups growing				
Variability	72% down for tickets	1/3 > 1/3 different (41% £↑)				
Behaviour and attitudes	Cost of Living key (61%)	Covid less important (24%)				

What To Do?: Insights

- Understand your situation, esp.:
 - Change overall / key metrics
 - Previous (and current) profile
 - % of total drop by segment
 - Programming mix / art form sales
 - Market context (audience / offers)
- i.e. put yourself in the picture



- Understand your audience, esp.:
 - What do they most value?
 - What barriers are they experiencing?
 - Variation re cost of living / Covid
 - How the social context fits in
 - How the whole offer fits together...

i.e. put yourself in their shoes







Your Reflections and Q&A

Thank you

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